

# Buckinghamshire Executive Partnership (BEP) Report

Date:	21 <sup>st</sup> September 2023	
Author/Lead Contacts:	Nicola Newstone, Assistant Director for Partnership Development – Bucks, Buckinghamshire, Oxfordshire, Berkshire West Integrated Care Board.	
Report Sponsor:	Philippa Baker, Buckinghamshire Place Director, Buckinghamshire, Oxfordshire, and Berkshire West Integrated Care Board.	
Consideration:	<b>☑</b> Information	☐ Discussion
	☐ Decision	☐ Endorsement
Please indicate to which pri	ority in the Joint Loca	Il Health and Wellbeing Strategy, Happier, Healthie

Please indicate to which priority in the Joint Local Health and Wellbeing Strategy, <u>Happier, Healthier</u> <u>Lives Strategy (2022-2025)</u> your report links to.

Start Well	Live Well	Age Well
☑ Improving outcomes during maternity and early years	☑ Reducing the rates of cardiovascular disease	☐ Improving places and helping communities to support healthy ageing
☐ Improving mental health support for children and young people		
☐ Reducing the prevalence of obesity in children and young people	☐ Reducing the prevalence of obesity in adults	☐ Increasing the physical activity of older people

# 1. Purpose of report

1.1 This report is to provide an update to the Health and Wellbeing Board from the Buckinghamshire Executive Partnership on the Executive's key areas of focus which directly align with the priorities of the Joint Local Health and Wellbeing Strategy.

# 2. Content of report

2.1. Please find below a summary report from the Buckinghamshire Executive Partnership meeting on 11<sup>th</sup> July 2023. Further updates on the Health and Integration Programme and Health and Inequality projects are included as appendices to the report.

# Buckinghamshire

Item	Summary	Impact
Special Educational Needs and Disabilities (SEND)	Partners discussed the reporting of metrics and assurance around investment and this will be brought back to the September Board. It was noted that families remain concerned about waiting times and that partners continue to work together to address this issue.  Partners noted that the Department for Education (DfE) Inspection was last year and a revisit under the new inspection regime is probable next year i.e. 2024.	Partners will use September BEP meeting to focus on where the BEP can add value to support more rapid delivery of priorities. Scrutinising progress in relation to waiting times, impact of investment and opportunities for transformation will be key areas of focus.
Joining up care	It was noted that there had been good progress made on the Health and Care Integration Programme since the last update to BEP in June.  New data reporting in Frimley to support greater visibility of discharge delays was noted.  Partners agreed the importance of ensuring we have the right capacity to do financial monitoring. It was noted the urgent need for a recovery plan was being actioned.  The value of expanding the joining up care programme to other areas was further noted.	It was confirmed that the three discharge Care Home Hubs launched in May were functioning well and one more hub is planned to open in July.  Primary Care have been closely involved with the Care Home Hub beds and the value of wider engagement was noted.  The Transfer of Care Hub (TOCH) is in progress - building on the success of the integrated discharge team through testing and embedding new ways of working.
Health Inequalities	It was noted that the proposals around preconception health awareness, smoking cessation, and Serious Mental Illness (SMI) health checks were approved on 16 <sup>th</sup> June and	Funding approval for the three key proposals has enabled teams to progress towards delivery phase this month.



# Buckinghamshire

	work has continued to develop these proposals for delivery.  It was confirmed that scoping work to identify community engagement projects for NHS inequalities funding is being initiated.	Partners will continue to work together to improve access to rapid cardiac diagnostics across primary and secondary care.
Buckinghamshire Health and Social Care Academy (BHSCA)	Partners were provided with an overview of BHSCA aims, purpose, objectives, milestones, and future aspirations. The presentation also focused specifically on how BHSCA workforce and training focus can support the three BEP priorities of:  Transforming SEND services Joining up care Tackling health inequalities	Partners noted that BHSCA is an innovator in workforce and BHSCA's primary focus is on Buckinghamshire.  It was agreed to ensure that the objectives of the BHSCA align to the priority areas for health and care integration in Buckinghamshire.
Primary Care Deep Dive	The paper presented a deep dive into primary care strategy and the role the BEP can take in facilitating the development of primary care.  There was a particular focus on the opportunities to collaborate and the benefit to be gained from enablers, for example:  • Enabling greater opportunities for integrated working with primary care.  • Opportunities from digital and workforce support.	It was agreed that a workshop will be arranged to review the strategy paper in detail and agree priority actions for the BEP to support.  Areas for further discussion:  Agreeing across all partners common goals and a model that is bespoke to best meet the requirements of Buckinghamshire (people, localities, communities).  Workforce information to better understand the current and future workforce issues.  The role of primary care in supporting planned care.  Joining up urgent care pathways.
Winter Planning	Partners discussed how the Buckinghamshire System will be approaching the development and	Partners agreed that next steps would include a strong focus on prevention across all system partners and this would need to



# Buckinghamshire

implementation of the	include the vaccination
Buckinghamshire System	programme.
Winter Plan 2023/24.	
Partners noted that there are	
currently four areas of focus	
i.e., Primary Care Access,	
Staffing, Admission, and	
Discharge volumes.	

- 3. Next steps and review
- 3.1. Not Applicable
- 4. Background papers
- 4.1. None



## Appendix A – Update on Health and Inequalities Funding

Three key projects have been agreed and implementation is underway. A brief summary of the current position for each is detailed below:

### 1. Health awareness for people of childbearing age:

Meetings have been held with women's groups in deprived areas of Buckinghamshire which have enhanced awareness of sensitivities. A quote and project specification for the focus group work has now been secured and is now being progressed.

#### 2. Serious Mental Illness Health Checks:

Recruitment for the outreach team for physical health checks is progressing and a training support package for new staff is being developed. Work is being undertaken to identify people with a high need for a physical health check and to understand the barriers to accessing a health check.

### 3. Smoking Cessation:

Two Tobacco Dependence Advisers are in place and the inpatient and maternity services are underway. The 'Stop before the Op' campaign is in place. Recruitment for the outreach team is progressing and further engagement with GPs in two key Primary Care Networks planned.

There is a project group meeting to oversee the progress of these projects and ensure the appropriate linkages are made. Over the next quarter, the key areas to progress in the projects will be:

### 1. Health awareness for people of childbearing age:

Insight work with the focus groups to be completed.

## 2. Smoking cessation:

New roles to be recruited to and progress both the planned in hospital and outreach projects.

#### 3. Serious Mental Illness Health Checks:

Recruitment to roles achieved and training packages in place for new staff.

## 4. Health and Inequalities Engagement Work:

A task and finish group is in place to develop engagement and outreach proposals that align with existing projects; actively involve communities and enable community members and organisations to co-design the engagement; avoid duplication or 'over-engagement' with the same communities.



In the next quarter, the focus will be on scoping the engagement proposals and gaining agreement from the Buckinghamshire Executive Partnership on the proposals. The Integrated Care Board have appointed a new Health and Inequalities Project Manager who is due to start in October and will be focused on supporting Buckinghamshire Place.

## Appendix B – Update on Health and Care Integration Programme

This update provides a summary of the key areas of progress since the previous Health and Wellbeing Board in June 2023.

#### **New Bed Base**

The 4<sup>th</sup> discharge bedded hub was launched on 31<sup>st</sup> July 2023, operating with a dedicated Multi-Disciplinary Team (MDT) in the same way as the first three bedded discharge hubs do. A dashboard for the discharge hub beds is being developed for launch in September to provide up to date performance information. A formal evaluation of the hub beds is being planned during an extended pilot period to inform planning for the longer-term service commissioning.

Chartridge Intermediate Care Centre is on track to open in October.

#### **Transfer of Care Hub**

Detailed planning and design have taken place and the Transfer of Care Hub is on track to launch on 16<sup>th</sup> October. The Standard Operating Procedures have been developed and workshops held to design the interface with the teams that will work with the Transfer of Care Hub and design the staffing structure of the Transfer of Care Hub.

#### **Trusted Assessor Model**

The second trusted assessor has started, and planning has been initiated to extend the scope of the project to support a wider group of patients.

### **Overarching**

A system wide staff workshop is being held on 11<sup>th</sup> September to inform and discuss the changes to the discharge model and the impact they will have.

A financial review of the current cost projections is taking place to identify any additional actions that are required.